Attachment A

David J. Shulock, Esquire. Email: dshulock@bowlaw.com

December 28, 2010

VIA E-MAIL

Keriann Roman, Esq. Donahue, Tucker & Ciandella, PLLC 225 Water Street Exeter, NH 03833

Re:

DE 10-195 Public Service Company of New Hampshire Petition for Approval of Power Purchase Agreement with

Laidlaw Berlin BioPower, LLC

Wood-Fired Independent Power Producers Discovery-Set 1 City of Berlin

Dear Ms. Roman:

Attached are the Wood-Fired Independent Power Producers Data Request, Set 1 in the above-captioned docket.

Please call if you have any questions.

Very truly yours,

David J. Shulock, Esq.

Mune Jambol

DJS/sas Enclosure

cc: Service List

STATE OF NEW HAMPSHIRE

BEFORE THE

NEW HAMPSHIRE PUBLIC UTILITIES COMMISSION

Re:	Public Service Company of New Hampshire) Purchase Power Agreement) with Laidlaw Berlin BioPower, LLC)	Docket No. DE 10-195
	Data Request, Set 1, Propounded by the Power Producers to be Answered b	

Please respond to the following data requests in writing, under oath, and in accordance with the procedural schedule in this docket. Copies of all responses and related documents should be provided to:

David J. Shulock, Esquire
Robert A. Olson, Esquire
Peter W. Brown, Esquire
David K. Wiesner, Esquire
Brown, Olson & Gould, P.C.
2 Delta Drive, Suite 301
Concord, NH 03301-7426
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Instructions, Definitions, Form, and Content of Data Responses

"Document" or "documents" means any written or printed information regardless of the medium upon which it is recorded, including but not limited to: testimony and exhibits, memoranda, correspondence, letters, reports (including drafts, preliminary, intermediate, and final reports), surveys, analyses, reviews, evaluations, studies (including economic and market studies), summaries, comparisons, tabulations, charts, books, pamphlets, photographs, maps, bulletins, corporate or other minutes, notes, diaries, log sheets, ledgers, transcripts, microfilm, microfiche, computer data, computer files, computer diskettes, computer tapes, computer inputs, computer outputs and printouts, vouchers, accounting statements, budgets, workpapers, engineering diagrams (including "one-line" diagrams), mechanical and electrical recordings, telephone and telegraphic

- communications, speeches, and all other records, written, electrical, mechanical, or otherwise and drafts of any of the above.
- 2. "You," "your," or "the City of Berlin" means the City of Berlin, New Hampshire, its employees, officers, agents, attorneys, affiliates, parents, partners, or subsidiaries.
- 3. Preceding each response, please identify any individual(s) contributing any information or phraseology contained in the response and identify the individual(s) who will be responsible for cross-examination concerning the response.
- 4. If requested data is entirely duplicative of that furnished in response to another data request in this proceeding, it is only necessary to identify the response where the information is contained. However, if the requested data was filed in another proceeding, please provide a copy with your response in this case.
- 5. If any data request is unclear or imprecise, please request clarification, by telephone, from the above-identified individual, prior to furnishing unnecessary data or an inadequate response.
- 6. If you cannot answer a data request in full, after exercising due diligence to secure the information necessary to do so, state the answer to the extent possible, state why you cannot answer the data request in full, and state what information or knowledge you have concerning the unanswered portions.
- 7. These data requests are continuing in nature and require supplemental responses when further or different information with respect to the same is obtained.
- 8. Please reprint each request with your response to that request beginning on a separate page.
- 9. If the City of Berlin does not have a "document" which is responsive in any way to any portion of this data request, kindly so indicate.
- When answering these data requests you are requested to furnish all information and documents in your possession or available to you, including that in the possession of your attorneys, investigators, employees, agents, representatives or any other person acting on your behalf, and not merely such information known by you on personal knowledge.
- 11. If you withhold any documents or information sought by these data requests by reason of claim of privilege or work-product doctrine, a privilege log is to be furnished with your written response to these data requests identifying each such document or such information together with the following:
 - The date of the document or privileged communication;
 - b. In the case of a document, the name or names of its

- author, authors or preparers, including the title, employer and address of each;
- c. In the case of a document, the name of each person who has received or has seen the document in any form;
- d. In the case of a document, the name, title, employer, and address of each person having custody of the document in any form, including, without limitation, the original and any copies;
- e. In the case of any allegedly privileged communication, the names, addresses, and titles of any participants in the communication, any persons present during any part of the communication, and any persons who have since been told or otherwise made aware of any part of the communication;
- f. In the case of any allegedly privileged communication, describe by date and nature any document containing or memorializing any part of the communication and provide the information required under paragraph 11(d) above;
- g. The subject matter of the document or communication; and
- h. The basis for your assertion of the privilege or work-product doctrine.
- 12. If any document sought by these data requests has been destroyed, a list is to be furnished with your written response to these data requests identifying each such document which has been destroyed, together with the following information:
 - a. The date of the document;
 - b. The name or names of its author, authors, or preparers, including the title, employer and address of each;
 - c. The name of each person who has received or has seen the document in any form;
 - d. The name, title, employer, and address of each person having custody of the document in any form,

including, without limitation, the original and any copies;

- e. A brief description of the documents, including a detailed summary of the contents thereof;
- f. The date of and reason for destruction;
- g. The name of the person or persons who authorized the destruction of the document, including his or her title, employer, and address; and
- h. The name of the person or persons who destroyed the document, including his or her title, employer and address.

13. In responding to the data requests:

- a. Identify the person answering each of these data requests.
- b. Identify each and every individual who supplied any information in response to each of these data requests.
- c. Identify each and every document to which you referred in preparing responses to these data requests. Note that "document" is a defined term as used in these data requests.

Public Service Company of New Hampshire Petition for Approval of Power Purchase Agreement with Laidlaw Berlin BioPower, LLC

Wood-Fired Independent Power Producers Discovery Set 1 to the City of Berlin

- 1-1. Please explain the factual basis of Mr. Sansoucy's opinion that "the [Laidlaw] plant is correctly sited in the proper location to provide the most cost effective benefits to the ratepayers . . ." See Testimony of George E. Sansoucy at 6-7.
- 1-2. Please provide all studies, reports, projections, forward market prices, analyses and the like upon which Mr. Sansoucy or anyone at George E. Sansoucy, P.E., LLC relied upon in forming the opinion referenced in data request 1-1 above. For any materials prepared by Mr. Sansoucy or anyone at George E. Sansoucy, P.E., LLC, please state the date that such materials were prepared.
- 1-3. Is it Mr. Sansoucy's opinion that the high gas price, high capacity price, and/or cap and trade scenarios referenced on page 9 of his testimony are more likely than not to occur? Please explain the factual bases relating to each of these opinions.
- 1-4. Please provide all calculations and work papers that Mr. Sansoucy or anyone at George E. Sansoucy, P.E., LLC prepared to arrive at the figure of \$300,000,000 in ratepayer savings referenced on page 9 of his testimony, and state when each such calculation and work paper was prepared.
- 1-5. Please provide all studies, reports, projections, forward market prices, analyses and the like upon which Mr. Sansoucy or anyone at George E. Sansoucy, P.E., LLC relied upon in forming the opinions referenced in data request 1-3 above. For any materials prepared by Mr. Sansoucy or anyone at George E. Sansoucy, P.E., LLC, please state the date that the materials were prepared.

Attachment B

Public Service Company of New Hampshire Petition for Approval of Power Purchase Agreement with Laidlaw Berlin BioPower, LLC

City of Berlin's Response to

Wood-Fired Independent Power Producers

Discovery Set 1

Public Service Company of New Hampshire Petition for Approval of Power Purchase Agreement with Laidlaw Berlin BioPower, LLC

City of Berlin's Response to Wood-Fired Independent Power Producers Discovery Set 1

Date Received: December 28, 2010 Date of Response: January 10, 2011

Request No.: 1-1 Witness: George E. Sansoucy, P.E.

REQUEST:

Please explain the factual basis of Mr. Sansoucy's opinion that "the (Laidlaw) plant is correctly sited in the proper location to provide the most cost effective benefits to the ratepayers..." See Testimony of George E. Sansoucy at 6-7.

RESPONSE:

The following factual items are, in general, the basis for Mr. Sansoucy's opinion that the Laidlaw plant is correctly sited in the proper location to provide the most cost effective benefits to the ratepayers:

1. The plant is sited at the location of and utilizes an existing boiler, boiler stack, and other appurtenances. The existing boiler was constructed in the 1990's as a black liquor boiler for chemical recovery. As such, the boiler is substantially built. It includes its own stack, is foundationed on ledge, and has less than ten (10) years burn time on the boiler. The existing boiler infrastructure located in Berlin is anticipated to save the project at least \$500 per kilowatt of gross kilowatt capacity (\$35,000,000). This makes sense because the boiler cost approximately \$100,000,000 to build originally in the 1990's. The reuse of this infrastructure provides at least \$35,000,000 of benefits to the project and may in fact be the deciding factor for the construction of this project. A new greenfield wood fired electric generation plant generally costs \$3,500 per kilowatt installed, in this case, \$250,000,000 total. The Laidlaw project has a current total project cost of between \$160,000,000 and \$170,000,000, thereby indicating that the siting in Berlin utilizing the existing infrastructure is saving approximately \$80,000,000 to \$90,000,000. This savings is directly translated into reduced energy, capacity, and REC costs incurred by Public Service for the ratepayers of Public Service.

- 2. The Berlin site, approximately 60 acres, is about half of a much larger site, is properly zoned and supported administratively for the development of the facility without zoning variances. The size of the lot provides for a large wood yard, the existing scales can be reused, warehouses are already in place for the construction and operation of the facilities, and there is adequate land for round wood storage, bark handling, debarking, on-site chipping, trash storage, and a variety of other activities related to a biomass electric generation plant in Berlin. There are very few sites, if any, in the State of New Hampshire available to construct a biomass generation plant of this size that are ready for construction and offer the attributes this site provides. This reduces the cost to the rate payers of PSNH.
- 3. The Berlin site has water. Water is one of the single most important and most difficult elements to overcome in the siting of a new fossil fired or biomass fired generation plant. This site has two (2) existing water sources. The first is the City of Berlin's municipal water. The site is fully developed with water mains, backflow preventers, gate valves, and system piping which was utilized by the mill and are still in existence. The City of Berlin's water department has adequate water resources to provide water to the Laidlaw plant. The average estimated water consumption of approximately 1.4 million gallons per day is not easily secured in the State of New Hampshire in any other community. Secondly, this site has its own water treatment plant from the mill which is part of PJPD's assets that it purchased. The site owns and has easements for a penstock and water intake structure which is currently operational with a withdrawal permit on the Androscoggin River on the land north and adjacent to this site. To this extent, the site has two (2) sources of adequate water for the construction of this generation plant. This is highly unusual and contributes to the proper siting of this plant.
- 4. This site has sewer. Equally as important, but to a lesser degree in volume, approximately 250,000 gallons per day of sewer water will be discharged to the City of Berlin's sewer system. The City of Berlin has adequate capacity to handle this sewer discharge and is in the process of upgrading its sewer plant to make sure that it can continuously handle this and the balance of the City's wastewater discharge. The ability to provide this sewer capacity by the City contributes to the site being correctly located in the City of Berlin.
- 5. The site is located adjacent to the 115,000 KV Coos Loop. Through a very short system upgrade to the Gobal Street substation in the City of Berlin, the Laidlaw plant can connect to the 115,000 KV system, not the local 34,000 KV system. This provides a direct connection to the Coos Loop and contributes to the proper location of the site.
- 6. The Coos Loop, which the plant is being connected to, is in continuous upgrade at Whitefield and Littleton. To this extent, the electricity can be moved down state through both the Public Service system, and cross over into the National Grid system at Littleton and the Moore substation. This provides a direct link to the Massachusetts grid system, if desired.

- 7. A review of the detailed Public Service system map (Exhibit www.puc.nh.gov/TransmissionCommission.htm figure 1 in the KEMA, Inc. report on transmission cost allocations) of all transmission lines from 34,000 volt up clearly indicates that there are no major fossil fuel generating plants in the North Country. This plant provides a significant increase in the baseload generating capability of the region and provides capacity at the northern end of the Public Service system. To this extent, this plant will be able to provide voltage control, frequency control, kilovar input, and other desirable electric generation products to the Public Service system providing greater reliability in the entire region and reducing the overall risk of outage north of the Beebe River substation when and if the Moore and Comerford stations are offline. This adds to the desirability of the site in Berlin and provides additional benefits to the rate payers of Public Service Company of New Hampshire. Furthermore, PSNH operates the northern franchise of some 37 communities and unincorporated places which this plant will generate into (see Exhibit 2 Franchise Map, www.puc.nh.gov.)
- 8. With the Berlin site on the east side of the 230,000 volt National Grid connection at Moore, the Laidlaw plant is capable of connecting directly to the New England regional grid through National Grid. There is no other place in the State of New Hampshire where this connection can be logically made, enhanced, or upgraded than off of the Coos Loop including Berlin, or a new substation at the Dunbarton tie at the town line border of the Town of Bow and Dunbarton into one leg of the 230,000 volt at the Merrimack coal fired power plant. Any other connection would require a cut tap and new 230,000 volt either substation or switchyard to be built on the existing National Grid 230,000. This enhances the siting of the Laidlaw plant in the City of Berlin.
- 9. Power from the Laidlaw plant can be routed and backfed into the Littleton Water and Light electric distribution system, the 115 KV to North Woodstock and Beebe River, thus over to Tamworth and Conway, therefore throughout the Coos Loop region and west into Vermont through the VELCO tap at Littleton and the VELCO tap at Commerford. These VELCO taps based at the Littleton substation and at the Commerford substation tie directly to the Coos Loop and Berlin. Should there be a need or desire to either expand or move power into the State of Vermont from the Berlin site, this power can be easily transferred from Berlin into the State of Vermont system. This enhances the correct siting of the Laidlaw plant in the City of Berlin.
- 10. The City of Berlin is located at the intersection of the Rt. 2 and Rt. 16 corridor in the State of New Hampshire. The Rt. 2 and Rt. 16 corridor enables the Berlin plant to access the wood basket in western Maine, northwestern Maine, northern New Hampshire, eastern Maine through Rumford and on toward Augusta, the entire western New Hampshire wood basket, north and south on Interstate 91 and easy access to the Northeast Kingdom of Vermont. A developer would be hard pressed in the State of New Hampshire to find a better site with multi-directional access to a wide variety of wood baskets. Further, this Laidlaw plant is properly sited in that it is on the north side of the White Mountains, above the three plants in Alexandria, Springfield, and Bridgewater which are primarily accessed from Interstates 89 and 93 south of the White Mountains.

- 11. The fact that the plant owns a water treatment plant with an operating capacity of close to 50,000,000 gallons per day if necessary, a penstock, and a water intake structure on the Androscoggin River substantially enhances the appropriateness of siting in the City of Berlin and enables the plant to consider long term plans for expansion or subsequent relief of the City of Berlin's water treatment facility, if necessary.
- 12. The site is adjacent to the Mt. Carberry landfill. The Mt. Carberry landfill, originally developed by James River Paper and subsequent ownership by Crown Vantage and American Tissue, has been transferred to the Androscoggin Valley Regional Refuse Disposal District and is operated as a super regional landfill in northern New Hampshire. It has become the second largest operating landfill in the state and as such provides an excellent opportunity for the plant to cost effectively dispose of its ash, should it choose to do so, with a minimal amount of trucking. This enhances the proper location of the site being in the City of Berlin.
- 13. In the same vein, the North Country is one of the remaining agricultural areas of the state, especially the Connecticut River Valley, from Colebrook south. This enables the company to work with and consider utilizing the ash for agricultural fertilizer with a ready need in the immediate area. This too enhances the proper location of the site being in the City of Berlin.
- 14. The City of Berlin and the surrounding area has a highly skilled yet reasonably priced labor force. The labor force has been trained in heavy machinery operation, maintenance, building maintenance, and a number of local residents were boiler operators in the mill. The Laidlaw plant is correctly sited in the City of Berlin to take advantage of and provide employment opportunities to an already skilled labor force in the immediate area.
- 15. This plant is correctly sited in the City of Berlin in part because it is generally well received in a region receptive to a continuation of the forest products industry and forest management. This plant generally has a high acceptance level among municipal and regional public officials, business leaders, and the local population.
- 16. The plant is properly sited in part because of its potential opportunity to utilize rail which goes right through the City of Berlin adjacent to the Laidlaw plant. This mill property at one time was served with a rail spur. The rail easements still exist through the property, the rail bridges still exist, and should rail service for both the input of biomass fuels and the export of either product, ash, or byproducts for additional uses become cost effective or desirable, the plant is correctly sited to take advantage of rail. Few, if any, wood plants in the State of New Hampshire have the opportunity to use rail, enhancing the correctness of siting this plant in the City of Berlin.

- 17. This plant is correctly sited due in part to a community receptive to the development of a PILOT agreement (Payment In Lieu of Taxes). A PILOT agreement is beneficial to the rate payers in that it helps stabilize the price of the electricity from this plant, and/or allows for the negotiation of a contract which stabilizes that price. The City of Berlin is receptive to the development, negotiation, and consummation of a long term PILOT agreement to coincide with the term of the PPA. The benefit of a PILOT is directly related to this plant being correctly sited in the City of Berlin and the City's desire to obtain certainty and stability in its tax payments as well as offering stability in the tax cost for the plant.
- 18. The siting of this plant in the City of Berlin may directly impact the rate payers of Public Service by helping to reduce or eliminate the need for the Lost Nation combustion turbine peaking jets located in Groveton, New Hampshire on the same 115,000 KV line as the Laidlaw plant develops a history providing high and substantial capacity factors for the generation of electricity in this region.
- 19. This plant will provide enhanced industrial activity which benefits Public Service's rate payers by the direct use of more electricity in the region as a result of an uptick in industrial activity. The Berlin / Gorham region has very little industrial land being valley communities along river corridors. The industrial land it does have, namely the Laidlaw site and the site above Laidlaw, the Rt. 110 corridor, and the Berlin Industrial Park is adequately served and ready for substantial additional industrial activity which will use more electricity, thereby reducing cost to all rate payers in the state, all else being equal. These areas, including Gorham, are served by four (4) sewer plants, three (3) water plants, and the development of the Laidlaw plant will be able to provide additional steam and heat for enhanced industrial development and activity in the area. Any additional activity which produces greater use and sales of electricity by Public Service, the franchisee in this region, directly benefits all rate payers of Public Service.
- 20. The rate payers of Public Service are benefited by the contracting and consummation of Class 1 RECs which Public Service is required to purchase under New Hampshire law and the rate payers are required to pay for under New Hampshire law. To the extent that there is a substantial capital savings related to the existing infrastructure, the ability to tap into water and sewer infrastructure, electric infrastructure, labor, landfill, road systems, agricultural reuse of ash, moderate tax payments, and potentially enhancing additional industrial activity, the Class 1 RECs required to be purchased are likely to be less expensive than otherwise would be required of the rate payers of Public Service, thereby enhancing the proper siting of this plant in the City of Berlin.

Public Service Company of New Hampshire Petition for Approval of Power Purchase Agreement with Laidlaw Berlin BioPower, LLC

City of Berlin's Response to Wood-Fired Independent Power Producers Discovery Set 1

Date Received: December 28, 2010

Date of Response: January 10, 2011 Witness: George E. Sansoucy, P.E.

Request No.: 1-2

REQUEST:

Please provide all studies, reports, projections, forward market prices, analyses and the like upon which Mr. Sansoucy or anyone at George E. Sansoucy, P.E., LLC relied upon in forming the opinion referenced in data request 1-1 above. For any materials prepared by Mr. Sansoucy or anyone at George E. Sansoucy, P.E., LLC, please state the date that such materials were prepared.

RESPONSE:

The requested information, which includes power line franchise maps, City tax maps, recorded rights-of-way, plans of the railroad system and the railroad water main, are all public information available at the PUC or the City of Berlin.

Public Service Company of New Hampshire Petition for Approval of Power Purchase Agreement with Laidlaw Berlin BioPower, LLC

City of Berlin's Response to Wood-Fired Independent Power Producers Discovery Set 1

Date Received: December 28, 2010 Date of Response: January 10, 2011
Request No.: 1-3 Witness: George E. Sansoucy, P.E.

REQUEST:

Is it Mr. Sansoucy's opinion that the high gas price, high capacity price, and/or cap and trade scenarios referenced on page 9 of his testimony are more likely than not to occur? Please explain the factual bases relating to each of these opinions.

RESPONSE:

Yes, gas prices are expected to rise, capacity price is expected to rise, and it is more likely than not that during the life of this PPA, some form of carbon constraint will be imposed or implemented in the electrical generation universe in New England over the next twenty (20) years. The basis for this opinion is in part based on documents prepared by the NE ISO which are available at www.iso-ne.com/genrtion resrcs/snl clmd cap/, www.iso-ne.com/markets/hstdata/rpts/net eng peak load sorc/index.html, documents prepared by the Northeast Gas Association at www.northeastgas.org/index.php?option=com content&task=view&id=100, and documents in Mr. Sansoucy's files related to power plants valued, which are subject to confidentiality, and the "Oil and Gas Journal".

Other documents related to this response are proprietary and confidential and are not subject to disclosure under RSA 91-A. A motion for confidential treatment will be filed with the Commission. These confidential documents include company files retained by George E. Sansoucy, P.E., LLC from other, third party, power generation and gas pipeline companies, Ventyx gas price forecasts, Ventyx capacity and energy price forecasts, and Energy Solutions, Inc., Natural Gas Price Outlook.

Public Service Company of New Hampshire Petition for Approval of Power Purchase Agreement with Laidlaw Berlin BioPower, LLC

City of Berlin's Response to Wood-Fired Independent Power Producers Discovery Set 1

Date Received: December 28, 2010

Date of Response: January 10, 2011 Witness: George E. Sansoucy, P.E.

Request No.: 1-4

REQUEST:

Please provide all calculations and work papers that Mr. Sansoucy or anyone at George E. Sansoucy, P.E., LLC prepared to arrive at the figure of \$300,000,000 in ratepayer savings referenced on Page 9 of his testimony, and state when each such calculation and work paper was prepared.

RESPONSE:

Please find enclosed Table 1, Sansoucy Exhibit A, which forecasts gross operating revenue of the Laidlaw plant and combined energy and capacity, with a carbon constrained market variance between Laidlaw's base case and potentially high priced scenario for capacity and energy. Column F of Table 1 indicates a \$291,736,000 variance in this one case scenario alone which could be saved by the rate payers of Public Service over energy procurement as a market taker. Ventyx workpapers related to this table are proprietary and confidential and are not subject to disclosure under RSA 91-A. A motion for confidential treatment will be filed with the Commission.

Public Service Company of New Hampshire Petition for Approval of Power Purchase Agreement with Laidlaw Berlin BioPower, LLC

City of Berlin's Response to Wood-Fired Independent Power Producers Discovery Set 1

Date Received: December 28, 2010 Date of Response: January 10, 2011

Request No.: 1-5 Witness: George E. Sansoucy, P.E.

REQUEST:

Please provide all studies, reports, projections, forward market prices, analyses and the like upon which Mr. Sansoucy or anyone at George E. Sansoucy, P.E., LLC relied upon in forming the opinions referenced in data request 1-3 above. For any materials prepared by Mr. Sansoucy or anyone at George E. Sansoucy, P.E., LLC, please state the date that the materials were prepared.

RESPONSE:

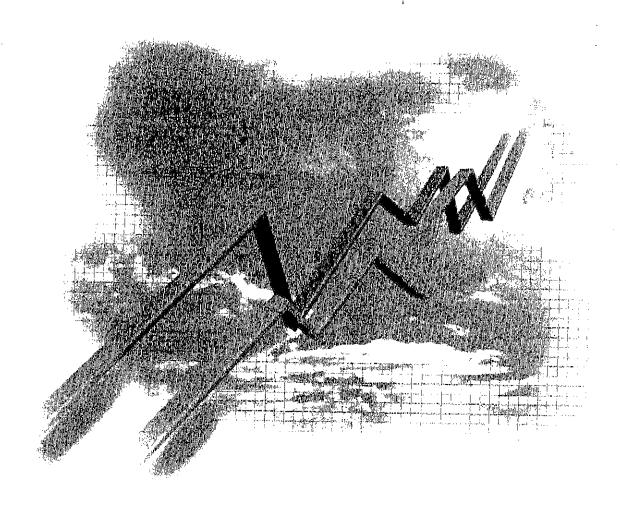
Mr. Sansoucy has considered and relied upon a number of documents, the more important being the Power Reference Case Electricity and Fuel Price Outlook, Northeast Region, Fall 2009, Spring 2010, and Fall 2010 as copyrighted and prepared by Ventyx; the Natural Gas Price Outlook as prepared by Energy Solutions, Inc.; Natural Gas Nymex Pricing Data and Nymex Pricing Forward Curves as of December 2010; the Oil and Gas Journal; the EIA Weekly Storage Reports for the storage of natural gas and inventory statistics; Natural Gas Drilling Rig Count statistics as published by Baker-Hughes. weekly; the New England ISO; our company files related to a wide variety of power generation facilities in New England; the Northeast Gas Association's annual publications; company files on natural gas pipelines in New York and New England; analysis of LNG deliveries into the New England region and utilization of LNG by Boston Gas at the Lynn terminal and liquefaction capabilities at the Boston Gas terminal in South Boston; and other miscellaneous public announcements, reports, and documents in our files related to the fleet of power generation plants in New England, gas pricing, and capacity pricing. The Ventyx studies, Energy Solutions Outlook, and company files are proprietary and confidential and are not subject to disclosure under RSA 91-A. A motion for confidential treatment will be filed with the Commission. The remaining listed documents are public information.

> George E. Sansoucy, P.E., LLC Page 10 of 10

		O V L	TADIE		
	Gross C	perating Revenue	Operating Revenue by Energy Pricing Scenario	Scenario	
A	В	2	D	Ы	II.
Year	Base Case	Energy @ Ventyx Fall 2009	Capacity @ Ventyx Fall 2010	Combined Ventyx Energy & Capacity	Variance Between Base Case & Combined Ventyx Energy & Capacity (B minus E)
2014	\$62,038	\$55,331	\$61,168	\$54,461	\$7,577
2015	\$63,281	\$57,140	\$65,717	\$59,576	\$3,705
2016	\$64,555	\$59,744	\$67,165	\$62,354	\$2,201
2017	\$65,860	\$62,694	\$69,166	\$66,000	(\$140)
2018	\$67,194	\$65,695	\$70,790	\$69,291	(\$2,097)
2019	\$67,026	\$66,910	\$70,924	\$70,807	(\$3,781)
2020	\$68,495	\$69,834	\$72,231	\$73,569	(\$5,074)
2021	666'69\$	\$72,513	\$74,094	\$76,607	(\$6,608)
2022	\$71,537	\$75,472	\$75,702	\$79,636	(\$8,099)
2023	\$73,106	879,890	\$77,050	\$83,834	(\$10,729)
2024	\$72,856	\$83,493	\$77,218	\$87,855	(\$14,999)
2025	\$74,459	\$88,253	\$78,832	\$92,626	(\$18,167)
2026	\$76,101	\$92,425	\$80,428	\$96,752	(\$20,651)
2027	\$77,773	\$95,799	\$82,285	\$100,312	(\$22,539)
2028	\$79,488	\$99,341	\$84,070	\$103,923	(\$24,435)
2029	\$72,834	\$97,023	\$77,427	\$101,616	(\$28,783)
2030	\$74,420	\$102,063	\$79,257	\$106,901	(\$32,481)
2031	\$76,044	\$104,137	\$81,067	\$109,160	(\$33,116)
2032	\$77,708	\$108,720	\$82,278	\$113,290	(\$35,583)
2033	\$79,410	\$112,940	\$83,818	\$117,348	(\$37,938)
Totals	1,434,184	1,649,418	1,510,686	1,725,920	(\$291,736)

Attachment C

NORTHEAST REGION | FALL 2010



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PROPRIETARY AND CONFIDENTIAL

Ventyx Advisors



Attachment D



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Executive Summary

Energy Solutions, Inc. offers unbiased, educational publications on natural gas prices and price trends to businesses that require straightforward and timely information regarding the natural gas industry in order to make more informed decisions. Our clients include businesses that consume natural gas; companies that are involved in the merchandising, production and delivery process; and investment firms.

Natural Gas Price Outlook is a 40-plus page analysis that provides buyers and sellers with a thorough and comprehensive review of numerous market factors, which will impact the price of natural gas in 2011 and 2012.

Today, the natural gas market is dealing with a surplus of supplies and reduced demand. New technologies have made prolific shale production a game-changing event for the natural gas industry. In June 2009, the nonprofit Potential Gas Committee (PGC) reported that natural gas available for production jumped 58 percent between 2004 and 2008 and that the nation now had a 100-plus year supply of this valuable resource. This massive growth became well-known while at the same time, the nation was deep into an economic recession that resulted in reduced natural gas demand. As a result, natural gas supplies have been exceeding natural gas demand.

When natural gas supplies exceed demand, natural gas prices decline. This has occurred. In July 2008, the price of natural gas in Louisiana was close to \$14 per MMBtu and today it is around \$4 per MMBtu. Historically, as natural gas prices fall, producers respond to the lower-priced environment by curtailing drilling efforts, which in turn results in production declines. This has not occurred.

Production levels have continued to rise even as the natural gas drilling rig count has been slashed in half from summer 2008 levels. This runs contrary to what history says should occur, but at this time, producers are operating in an environment does not mimic history.

In addition to improved drilling rig efficiencies and lower operating costs, some producers are able to supplement natural gas revenues with the economic benefits of natural gas liquids (NGLs), which at times may be produced in conjunction with natural gas. On the other hand, some producers may actually be drilling at a loss but are forced to continue operations in order to retain their lease rights. Unlike history, today natural gas prices are being driven by more than just the balance of natural gas supply and demand.

In 2009 and 2010, natural gas price momentum has been downward. However, *Natural Gas Price Outlook* forecasts a price momentum change in mid-2011. This momentum change is expected to be driven by the following three factors:

- 1) Production Levels Will Begin to Decline: In 2011, producers will become more sensitive to lower price levels because of be fewer hedged positions, the expiration of land leases, reduced capital infusions from foreign investors and growing concerns about an oversupply of NGLs.
- 2) Demand Levels Will Begin to Rise: If the second round of quantitative easing proposed by the Federal Reserve stimulates economic recovery, natural gas prices will begin to respond to the anticipation of renewed demand, particularly from the electric generation and industrial sectors.
- 3) Speculators Will Begin to Shift Their Market Position: The speculative sector has continued to retain a very large net-short position, which is indicative of their belief that more price downside exists. By mid-2011, if production levels are declining and demand levels are rising, this sector may shift from being a more aggressive seller to a more aggressive buyer in the marketplace, and buying will push natural gas prices higher.



Executive Summary (cont.)

Other conclusions of *Natural Gas Price Outlook* include:

- Increased reliance on unconventional shale gas exposes the nation to longer-term risks because of less natural gas supply source diversification.
- Increased onshore production could kill plans for an Alaskan or Canadian gas pipeline and increase the potential for lorest undid the stream canadian season by spell freeze-offs.
- The natural gas drilling rig is projected to decline by 50-100 drilling rigs by the end of 2011, and this decline will impact production levels because the most inefficient drilling rigs have already been idled.
- NGLs improve natural gas economics, but the NGL market will eventually deal with concerns over the potential for excess supplies due to a lack of infrastructure and processing facilities.
- Investigations into the environmental impacts of horizontal drilling and hydraulic fracturing, which are technologies used for apple to the potential for increased regulations rectains real.
- Natural gas storage inventories are likely to be at record levels on April 1, 2011 and this could set the stage for another new record high at the start of the 2011-2012 winter heating season on November 1, 2011.
- Numerous Canadian and U.S. liquefied natural gas (LNG) import facilities are underutilized. In 2011, more LNG owners are expected to propose plans to convert these facilities into export facilities. If the U.S. and Canada become make the passing and according to the lique of the passing and the pass
- The second round of quantitative easing by the federal reserve (QE2) is designed to jumpstart the economy. However, these actions could have the opposite impact as it could devalue the U.S. Dollar and push crude oil commodified which are the could have be actions of the could be action.
- Prolific growth in natural gas supplies is expected to result in new demand surfacing from the electric power sector.

 An increased reliance on natural gas-fired electric generation will likely lead to increased electric price volatility.
- Expansion of pipeline infrastructure has caused pipeline transportation or basis to change dramatically from historical price levels and delivery costs throughout the nation have been somewhat equalized from coast-to-coast.
- Technical indicators point to an early winter or mid-winter price rally to be followed by another price decline, which will take natural gas prices toward a seasonal first quarter low. Also, history indicates that major price rallies occur 2-1/2 to 3 years apart, with the most recent rallies occurring in 2005 and 2008.

Natural Gas Price Outlook concludes that while natural gas prices are at eight-year lows, an immediate price reversal is unlikely. However, changing market conditions are likely to cause natural gas prices to gravitate higher in the second half of 2011 and this price momentum is expected to carry into 2012, a time when supply and demand are expected to become better balanced.

Natural Gas Price Outlook will help businesses better understand the changing natural gas environment so that they can make more informed decisions related to the purchase or sale of natural gas or related products.

For natural gas buyers, the price bottom may not yet be in, but barring a double-dip recession, it is probably close, and the first half of 2011 is expected to provide some very good buying opportunities for the rest of 2011, 2012, and even 2013.

For natural gas sellers, lower prices aren't expected to disappear quickly. But by 2012 prices are expected to return to the \$5-\$6 per MMBtu price range, which should be viewed as more favorable to nationwide production basins.

www.NaturalGasOutlook.com

Attachment E



About the Author

Valerie Wood, President and Owner of Energy Solutions, Inc., has more than twenty-six years of energy-related marketing and management experience. Valerie has a diversified background in both regulated and non-regulated industries, providing her with expertise in both natural gas and electricity. This valuable knowledge allows her to understand the perspectives of local distribution companies (LDCs), producers, marketers, and especially commercial and industrial businesses.

Seeing the necessity for education and information in this changing energy industry, Valerie launched Energy Solutions, Inc. in 1996. Over the past 15 years, Energy Solutions, Inc. has successfully grown by continuing to respond to market changes and the needs of its clients. The business of Energy Solutions, Inc. is to provide Consulting Services tailored specifically to businesses to assist them in making proactive, informed, and cost-effective energy buying decisions in this ever-changing environment. Valerie Wood also provides educational services through webinars, seminars and in-house training on multiple topics, ranging from crucial natural gas and electric industry issues to providing personalized customer service.

Valerie's integrity and passion for helping customers learn and grow is perfectly complemented by her energy experience and a degree in both Marketing and Communications. Overall, Valerie Wood believes in helping businesses develop an energy portfolio with a proven, successful balance of cost-effective prices and reliable service.

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